



Norfolk Drug Interventions Programme
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Drug Intervention Board Strategy Group Minutes

2nd September 2009

Present

Tony Oram (TO) (Chair) Strategy Manager (DAAT)
Anne-Louise Schofield (ALS) Adult Joint Commissioning Manager (N-DAP)
Stuart MacDonald (SM) Assistant Chief Officer (Norfolk Probation Service)
Peter Burnham (PB) Community Safety Team
Andrew Barwick (AB) Criminal Justice Manager (Matthew Project)
Jacqueline Westrop (JW) Manager (DIP)
Jan Rejzl (JR) Administrator (DIP) and minutes taker
Roz Brookes (RB) Service Manager (TADS)
Daniel Harry (DH) Partnership Manager (N-DAP)
Bridget Langstaff (BL) Eastern Region Representative (NTA)

Apologies for absence

Karen Hillen (KH) Government Office Representative

Minutes of the meeting

1. TO welcomed everybody and accepted an apology from KH.
2. TO reviewed minutes of the last meeting and any matters of accuracy arising from that. Matters arising were the correct spelling of Ann's and Mark's names, minutes to be amended. The meeting then went on to discuss matters arising from the previous meeting.
3. TO opened discussion on the matters arising from the last meeting.
 - With reference to Conditional Cautioning JW fed back the response from Claire Lawrence (Government Office representative) which in essence was that the data collected by Norfolk Constabulary is not quality assured and therefore not for publication, the data collected by Matthew Project is likely to be a more accurate reflection of what is

occurring. AB reported that in the first month of the scheme 4 cautions had occurred, of which 2 had been referred into the Programme.

- The second issue of feed back from JW was what GO wants to do with DIP. It emerged that GO is preparing a review of the Integrated Offender Management Programme, and where (and how) Dip's are in responding to this. The initial reviews are being carried out in areas where there are high levels of acquisitive crime, Norfolk is not one of those areas, so the GO/ NTA review of the DIP in Norfolk not likely to happen until the end of this year. JW advised the Board that a road map/journey of travel on this subject is needed from today's meeting.
- As a side bar JW noted that Norfolk has one of the highest cross correlated programmes in the region, i.e. 27% of PPO's known to DIP is above the national average. JW also advised the Board that the expectation on the DIP is the IOM model will be for all DIP clients' not just PPO/DIP clients.
- JW had a meeting with Steve Baker, Contract Manager in Probation Service, about the HALO contract and how we could improve the service we receive from HALO.
- Matthew Project is still progressing with their Survey Monkey client survey project.
- TO raised discussion on the DIP criteria and what has changed since last time. Especially when drug related offending and Class A drug users are concerned. There is an increase in referrals and an increase in the number of clients taken on. N.B. N-DAP have not yet been able to progress the separation of CJIT/Mathew Project data.
- In the discussion that followed, JW said that there are additional issues like mental health and alcohol misuse is prominent in this group and that these issues are coming more to the fore as we relax the programme criteria. JW also noted her concern that this flexibility will lead to an apparent loss of performance being observed.
- NTA is asking for an increased funding from the PCT as they are not funded for the alcohol misuse. PCT will be interested in the IOM Model only if it is going to reduce alcohol related admissions into hospitals. This is an ongoing debate/issue.
- At the moment there are arguments between providers about alcohol and drug misuse. Systems have developed historically and can be changed only with care as we still have to deliver acceptable service, as things around are changing.

4. PB presented his talk on PPO/DIP/IOM

- Which was followed by discussion on this subject, no action points emerged but much learning achieved.
- A reference was also made to an IOM meeting on 29th September 2009.
- Also to another regional meeting on the 8th October lead by GO and the NOMS office

5. Discussion around AJCG feedback on the future shape of DIP

- Budgets are held locally, but we are now looking at the re-commissioning of the Adult Treatment System we are “in the shoot” for the planning and work that is needed to get this correct. Better linking with other boards and commissioners was raised i.e. Question was raised about PCT programme board and where to go from here on these issues
- DIP capacity needs assessment is being undertaken but we are where we are until 2012. The programme is stretched until then.
- Ultimately we need to understand and to prioritise how resources are allocated and we have a need for good strategic analysis, and thus understanding priorities.

6. Performance and Strategy Implementation

- JW handed out a colour bar chart of DIP May to August referrals, their data and their analysis. The number of referrals is as identified by CARAT teams. It also shows the impact of the request for DIP to be flexible in whom they take on.
- RB raised a question about Clear Springs bail hostels, were they included in these figures, and generally who they (Clear Springs) are accountable to. An additional problem raised at this point by JW was that a crucial problem for DIP was when at p.m. on Friday afternoon they are advised about client being released and they have to deal with it. Clear Springs and Peterborough Prison teams remain the biggest culprit on this one, and it's a problem likely to be exacerbated by the loss of medical cover at TADS on a Friday afternoon.
- Brief debate, matter to be progressed by NTA/GO and probably the local criminal justice board Stuart to check back with his probation service colleagues about the arrangements they have with Clear Springs.

- TO handed out CJIT Performance Items indicating that they had not EAR figures but would look at CJIT Performance in the last quarters which was red for aspects of CJIT practice so there are identified several tasks to be completed by JW. If there are data issues then we have to try to correct them.
- TO pointed out that when it comes to planned discharges if it were about hitting targets then 8 out of 10 clients are leaving in planned way. This is not realistic in the case of high risk high volume PDU's dealt with by CJIT. Hep C showed the best performance to date. Missing Modalities still need attention. The performance indicators are reviewed every quarter.

7. Discussion on the Future of the DIP Strategy Board

Was opened by TO.

- It was pointed out that there is no prison representative on the board and there should be one.
- PB asked the question what would happen if the CDRP/DAT teams were merged. TO answered that there would be just more people doing the same thing in a larger office.
- JW raised the point that the Board is not clear what has to go on in DIP and that Operational Managers are not getting clear message what to do. ALS indicated that the commissioners etc should be appraised of this.
- TO concluded that we will continue as we are and do more link-ups with operational and commissioning groups.

8 A.O.B.

Noted that it was Daniel's last board meeting prior to taking up his new post. Daniel was thanked for his contribution to the work of the Board.

Date of the next meeting:

November 11th 2009 at the N-DAP office starting at 10.00 a.m